

# HISTORY

- 1860**  
 Thomas M. Armstrong founds a workshop to produce bottle corks in Pittsburgh, USA.
- 1954**  
 Invention of Armaflex, the first highly flexible rubber insulation material.
- 2000**  
 Armacell starts as a stand-alone company, emerging from the successful insulation products division of Armstrong World Industries.
- 2016**  
 The investment firms Blackstone and KIRKBI acquire Armacell.



# RESULTS

**€ 558.6 m**

Total Net Sales

**€ 100.4 m**

Adjusted EBITDA

**€ 82.5 m**

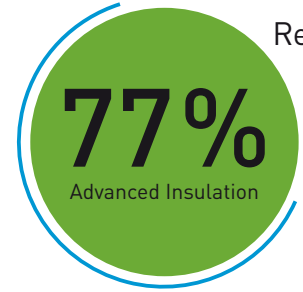
Adjusted EBITA

**2,870**  
Employees

# BUSINESSES

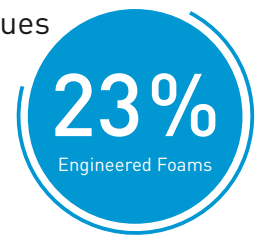
**€ 432.1 m**

Revenues



**€ 126.5 m**

Revenues



# PRESENCE

**1**

CORPORATE HEADQUARTERS  
LUXEMBOURG

**3**

REGIONAL HEAD OFFICES  
GERMANY – USA – SINGAPORE

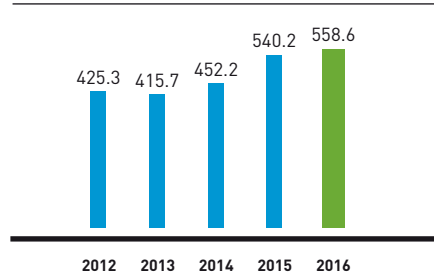
**25**

MANUFACTURING FACILITIES  
16 COUNTRIES – 4 CONTINENTS

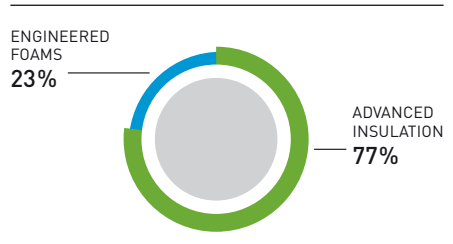
**450+**

SALES AND ADMINISTRATION OFFICES

NET SALES in € million



NET SALES BY BUSINESS DIVISION



NET SALES BY REGION

