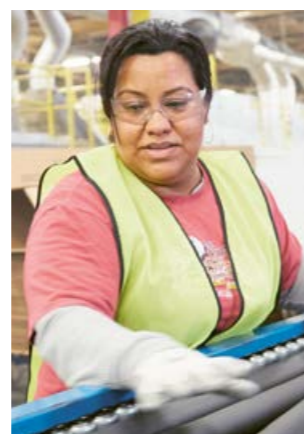




# MAKING A DIFFERENCE AROUND THE WORLD



# MEGATRENDS

Armacell's energy-saving or noise- and vibration-attenuating solutions are principally addressing five global megatrends.

-  ENERGY EFFICIENCY
-  URBANISATION
-  ACOUSTIC COMFORT AND VIBRATION CONTROL
-  GLOBALISATION OF FOOD SUPPLY CHAIN
-  LIGHTWEIGHTING



# 2017 RESULTS

€603.2m

Total Net Sales

€102.1m

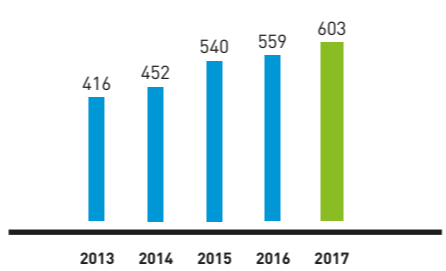
Adjusted EBITDA

€82.0m

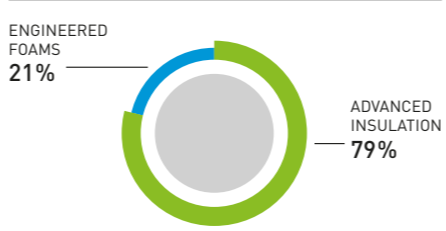
Adjusted EBITA

2,990  
Employees

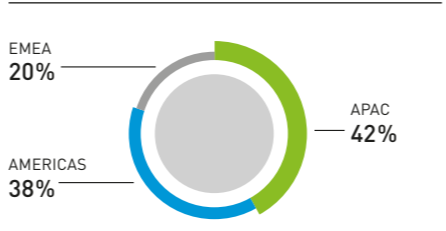
NET SALES in € million



NET SALES BY BUSINESS DIVISION



NET SALES BY REGION



# BUSINESSES

€476.5m

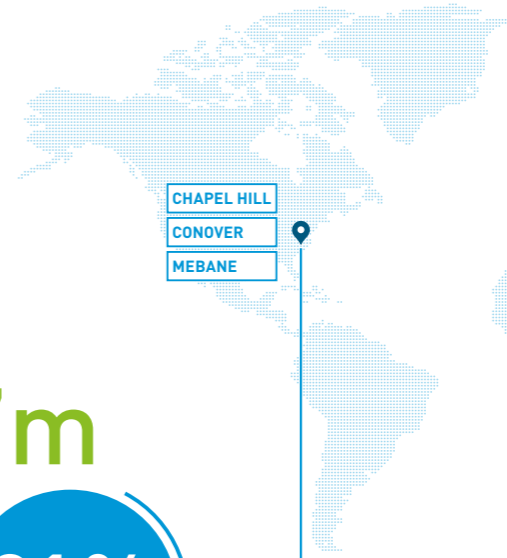
Revenues

79%  
Advanced Insulation

€126.7m

Revenues

21%  
Engineered Foams



**ARMACELL NORTH CAROLINA**  
The employees pictured on the front are all part of our North Carolina operations team.

# PRESENCE

1

CORPORATE HEADQUARTERS  
LUXEMBOURG

3

REGIONAL HEAD OFFICES  
GERMANY - USA - SINGAPORE

25

MANUFACTURING FACILITIES  
16 COUNTRIES - 4 CONTINENT

